

Results Financial Summary

	FY 2005*	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	
For the Year							
Net sales	¥2,408,945	¥2,622,820	¥2,929,810	¥2,909,030	¥2,515,079	¥3,166,771	
Operating income	133,619	128,589	125,046	8,178	66,342	226,493	
Income (loss) before income taxes and minority interests in consolidated subsidiaries	115,070	137,802	217,791	(44,002)	43,311	169,552	
Net income attributable to owners of the parent (loss)	85,569	100,338	164,064	(67,178)	12,833	83,581	
Total comprehensive income	—	—	—	—	37,513	86,742	
Capital expenditures	97,864	130,855	170,051	139,011	119,025	117,806	
Depreciation and amortization	88,165	83,270	102,172	119,230	129,574	148,697	
R&D expenditures	89,594	91,177	112,064	127,802	136,863	130,825	
Net cash provided by operating activities	179,723	63,343	156,173	76,149	116,073	288,853	
Net cash used in investing activities	(74,365)	(133,434)	(177,985)	(189,233)	(327,006)	(101,064)	
Net cash provided by (used in) financing activities	(97,181)	74,492	70,871	179,526	94,437	(149,493)	
At Year-end							
Total assets	¥2,126,612	¥2,318,832	¥2,765,837	¥2,740,876	¥3,355,097	¥3,294,014	
Property, plant and equipment	686,680	724,438	852,806	834,046	1,167,073	1,088,369	
Short-term and long-term debt	636,669	739,673	822,520	1,033,239	1,454,126	1,304,589	
Total net assets	656,060	758,752	1,095,927	940,114	1,032,865	1,114,003	
Per Share							
Net income (loss)—basic	¥69.51	¥73.25	¥119.51	(¥48.81)	¥9.32	¥58.72	
Net assets	478.72	520.05	601.45	486.09	490.99	514.30	
Cash dividends	14.00	14.00	16.00	12.00	8.00	10.00	
Ratios							
Return on assets (ROA) (%)	5.6	6.1	8.5	(1.5)	1.4	5.1	
Return on equity (ROE) (%)	15.5	14.6	21.3	(8.9)	1.9	11.6	
Shareholders' equity ratio (%)	30.8	30.7	29.9	24.4	20.0	23.0	
Other							
Number of employees	32,955	33,447	39,305	41,480	53,907	53,882	

Net sales

(Millions of yen)

4,000,000

3,500,000

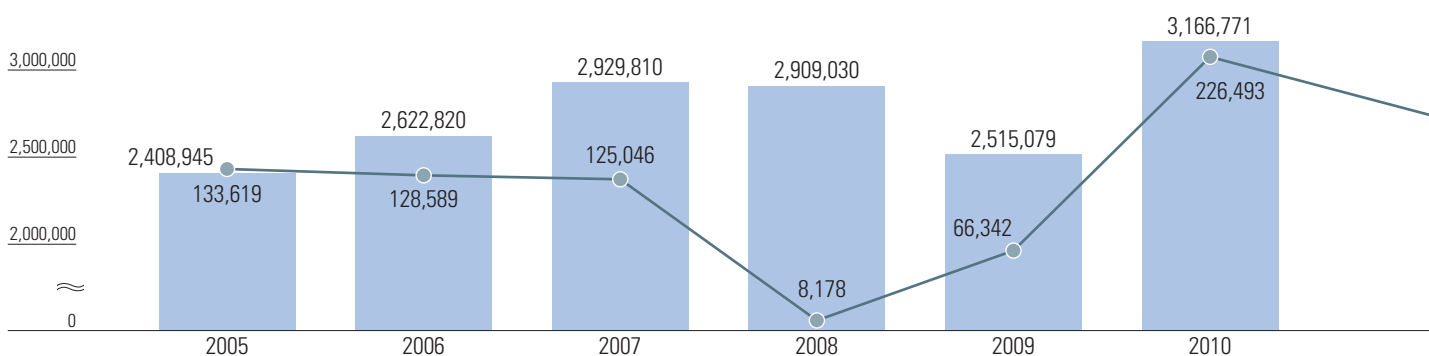
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Transition of the Medium-Term Management Plan

FY 2005-2007 | **KAKUSHIN Plan: Phase 2**

FY 2008-2010 | **APTIS10**

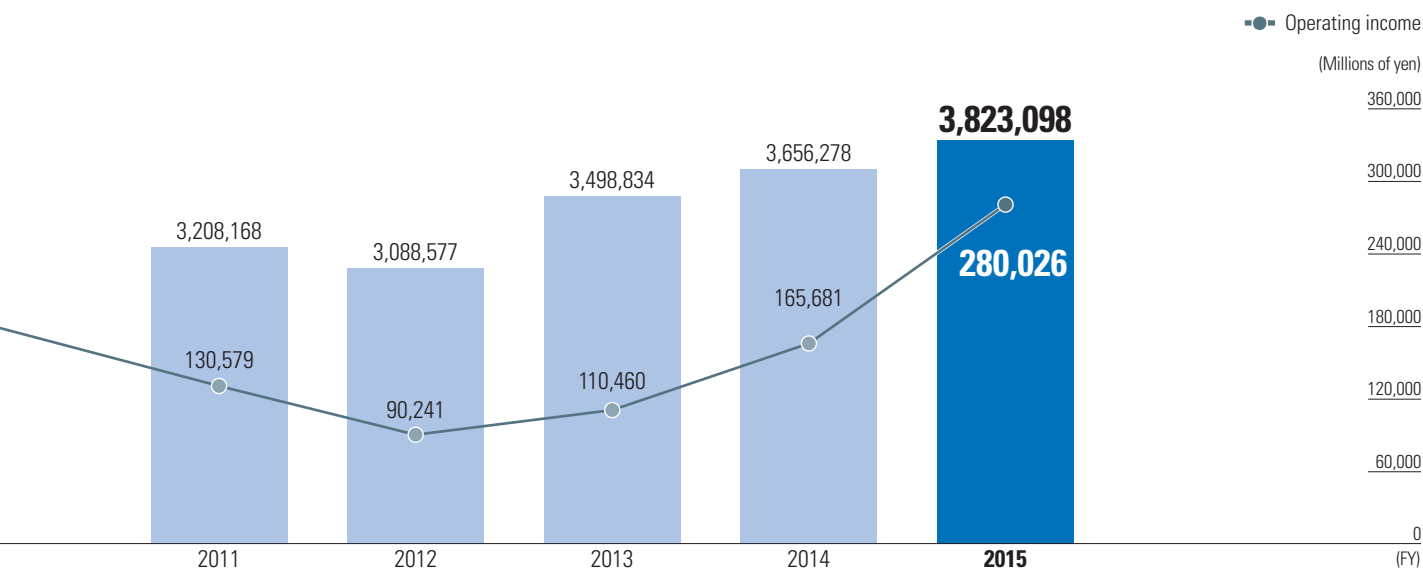
* The data for fiscal 2005 is collated for the MCC consolidation in the first half of the year and for the MCHC consolidation in the second half of the year.

(Notes) 1. In this report, fiscal year refers to the period beginning April 1 and ending March 31. Fiscal 2015 refers to the year ended March 31, 2016.

2. U.S. dollar amounts are converted from yen at the rate of ¥113 = U.S. \$1.00.

3. ROA is calculated as income before income taxes and minority interests in consolidated subsidiaries divided by average total assets.

	Millions of yen					Thousands of U.S. dollars	
	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Change (Year on year)	FY 2015
	¥3,208,168	¥3,088,577	¥3,498,834	¥3,656,278	¥3,823,098	4.5%	\$33,832,726
	130,579	90,241	110,460	165,681	280,026	69.0%	2,478,106
	127,474	82,900	116,594	165,621	198,248	19.6%	1,754,407
	35,486	18,596	32,248	60,859	46,444	(23.6%)	411,009
	64,199	94,900	134,016	173,692	7,695	(95.5%)	68,097
	116,145	132,221	133,339	165,057	176,508	6.9%	1,562,018
	145,695	129,549	131,571	151,253	180,374	19.2%	1,596,230
	138,545	134,723	134,260	132,217	138,364	4.6%	1,224,460
	217,954	206,504	177,027	329,776	388,663	—	3,439,496
	(63,404)	(169,758)	(159,789)	(277,223)	(202,796)	—	(1,794,655)
	(164,146)	(26,250)	(8,307)	(2,061)	(156,957)	—	(1,389,000)
	¥3,173,970	¥3,307,758	¥3,479,359	¥4,323,038	¥4,061,572	(6.0%)	\$35,943,115
	1,032,738	1,061,551	1,118,050	1,498,146	1,390,727	(7.1%)	12,307,319
	1,164,128	1,198,799	1,258,186	1,603,595	1,465,752	(8.5%)	12,971,257
	1,144,954	1,203,316	1,314,870	1,588,601	1,554,528	(2.1%)	13,756,885
	¥24.06	¥12.61	¥21.89	¥41.40	¥31.70	(23.4%)	\$0.28
	522.77	553.54	611.95	669.77	636.43	(4.9%)	5.63
	10.00	12.00	12.00	13.00	15.00	15.3%	0.13
	3.9	2.6	3.4	4.2	4.7	11.9%	—
	4.6	2.3	3.7	6.4	4.8	(25.0%)	—
	24.2	24.6	25.8	22.6	22.9	1.3%	—
	53,979	55,131	56,031	68,263	68,988	1.0%	—



FY 2011-2012 | **APTSIS 15** Step 1 | FY 2013-2015 | **APTSIS 15** Step 2

(Notes) 4. ROE is calculated as net income divided by average shareholders' equity.

5. Shareholders' equity, when used in the calculation of ROE and shareholders' equity ratio, represents the sum of total shareholders' equity and total accumulated other comprehensive income.

6. When non-recurring depreciation on non-current assets is recorded, the amount is included in depreciation and amortization.