GROUP PROFILE  2022

Mitsubishi Chemical Group Corporation
Management Philosophy

Mission
We create innovative solutions globally based on our core values of Sustainability, Health and Comfort, striving for the well-being of people, society and our planet Earth.

Vision
Realizing KAITEKI
KAITEKI is an original concept of the Mitsubishi Chemical Group Corporation that proposes a way forward in the sustainable development of society and the planet, in addition to serving as a guide for solving environmental and social issues.

Value
Sustainability
Health
Comfort
CEO Message

The Mitsubishi Chemical Group has taken a bold, new step forward.

Although we acknowledge numerous challenges lie ahead, with it comes great opportunities. We embrace these new challenges with optimism that we will overcome difficulties that once held us back, elevating the company to the next level. Through this, we remain fully committed to advancing our goals to achieve carbon neutrality, finding solutions to marine plastic pollution, and creating hope for all facing illness, with the vision to realize KAITEKI.

To that end, in December 2021, we announced our new management policy—Forging the future—laying out a clear strategy to unlock the growth potential of our Group and drive operational excellence. In addition, in April 2022, we shifted to an integrated management structure, operating with greater efficiency as "One Company, One Team".

Under this new structure, Mitsubishi Chemical Group will take on the challenge of realizing a better future together with our shareholders, customers, employees, communities, and all other stakeholders.
Based on the concept of "One Company, One Team," the Mitsubishi Chemical Group has shifted from its previous structure, in which the holding company and each operating company were managed individually, to one in which the entire group is operated in an integrated manner. By removing organizational barriers between each of our operating companies and affiliated companies and realigning them based on corporate functions and business units, we have enabled our organization to respond quickly to various changes and demands. We will maximize the power of our group's resources, technologies, and human resources, thereby forging the future.
Businesses and Products

Solution

Performance Products
Polymers & Compounds / MMA
Advanced Solutions

Chemicals
Petrochemical & Coal

Industrial Gases
Industrial Gases

Healthcare
Pharma
Regenerative Medicine
Performance Products

Polymers & Compounds / MMA

Polymers & Compounds
- Polymers
- Coating & Additives

MMA monomer / PMMA (Acrylic Resin)

Mitsubishi Chemical Group Corporation
Performance Products

Advanced Solutions

Information & Electronics
Amenity Life
Films
Advanced Materials
Performance Polymers
Chemicals

Petrochemical & Coal

Olefins & Aromatics  Derivatives  Carbon
Industrial Gases

Industrial Gases

Industrial Gases

Electronic Materials Gases

Medical Gases

Industrial Gas-Related Equipment and Facilities
Healthcare

Pharma

- Central Nervous System
- Immuno-Inflammation
- Diabetes and Kidney
- Vaccines
- OTC Products
Healthcare

Regenerative Medicine

Research and Development of Muse Cell-Based Products

Cell Processing Center
Overview of Mitsubishi Chemical Group

**Mitsubishi Chemical Group Corporation**

**Head office** 1-1 Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8251

Number of employees (consolidated) 69,784

Consolidated sales revenue (IFRS) ¥3,976.9 billion

*All figures are for the year ended March 2022 (FY2021)*
Financial Highlights (Consolidated)

Sales Revenue

- Health Care: 10%
- Industrial Gases: 24%
- Petrochemicals: 18%
- Carbon Products: 7%
- Films & Molding Materials: 12%
- Advanced Solutions: 9%
- MMA: 7%
- Others: 5%

Total: ¥3,976.9 billion

Core Operating Income

- Health Care: 16%
- Industrial Gases: 36%
- Petrochemicals: 12%
- Carbon Products: 10%
- Advanced Solutions: 6%
- MMA: 12%

Total: ¥272.3 billion

*All figures are for the year ended March 2022 (FY2021)